# Pottstown SD

Comprehensive Plan | 2025 - 2028

# **Profile and Plan Essentials**

LEA Type		AUN
School District		123466403
Address 1		
230 Beech St		
Address 2		
City	State	Zip Code
Pottstown	PA	19464
Chief School Administrator		Chief School Administrator Email
Mr Stephen Rodriguez		srodriguez@pottstownk12.org
Single Point of Contact Name		
Ryan Oxenford		
Single Point of Contact Email		
roxenford@pottstownk12.org	·	
Single Point of Contact Phone Number		
6109706612		

**Steering Committee** 

Name	Position/Role	Building/Group/Organization	Email
Stephen Rodriguez	Administrator	Pottstown School District	srodriguez@pottstownk12.org
Ryan Oxenford	Administrator	Pottstown School District	roxenford@pottstownk12.org
Matthew Boyer	Administrator	Pottstown School District	mboyer@pottstownk12.org
LaTanya White-Springfield	Administrator	Pottstown School District	lwhite@pottstownk12.org
Maureen Jampo	Administrator	Pottstown School District	mjampo@pottstownk12.org
Sue Lawrence	Board Member	Pottstown School District	slawrence@pottstownk12.org
Deb Gratzinger	Staff Member	Pottstown School District	dgratzinger@pottstownk12.org
Kelly Grosser	Community Member	TriCounty YWCA	KGrosser@ywcatricountyarea.org
Ted Freese	Staff Member	Pottstown School District	tfreese@pottstownk12.org
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Hector Wangia	Administrator	Pottstown School District	hwangia@pottstownk12.org
Ted Freese	Parent	Parent	telo92@comcast.net
David Charles	Community Member	STRIVE	dcharles@striveinitiative.org
Kristie Piacine	Community Member	TriCounty YWCA	kpiacine@ywcatricountyarea.org
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### **LEA Profile**

POTTSTOWN SCHOOL DISTRICT is a Pre-Kindergarten-to-Grade 12 school district in Montgomery County, Pennsylvania. During the 2023-2024 school year, the district enrolled approximately 3,310 students in its 7 schools: one early childhood education center, four elementary schools, one middle school and one high school.

Pottstown School District has a racially/ethnically diverse student population (FRI District Fast Facts - Fall 2024):

(35.1%) of students are Black/African American

(22.7%) of students are Hispanic/Latino

(11.9%) of students are Multi-racial

(29.2%) of students are White

All other races/ethnicities add up to just over 1% of students

Furthermore, our student diversity is reflected by other indicators (FRI District Fast Facts - Fall 2024): Students with Disabilities (SWD) account for 23.7% of all the students 78.3% of students come from households designated low-income by federal standards English language learners comprise 3.8% of our students

# **Mission and Vision**

### Mission

Prepare each student, by name, for success at every level.

### Vision

The Pottstown School District develops students through quality teaching, family involvement, community partnerships, and fiscal management to become responsible, contributing citizens in a dynamic and diverse world.

# **Educational Values**

### Students

All decisions are made in the best interest of students.

### Staff

Provide staff with what is needed to support their work.

### Administration

Leadership development that will impact students, staff, and the overall culture of the school community.

### **Parents**

Partnerships with parents to foster trust at the highest level.

### Community

Engaging with community members to promote connectedness in values.

### Other (Optional)

Omit selected.

# **Future Ready PA Index**

# **Review of the School(s) Level Performance**

### Strengths

Indicator	Comments/Notable Observations
Keystone English Language Arts/LiteratureAll Student Group Exceeds the Standard	
Demonstrating Growth (Future Ready Index - Fall 2024) Academic Growth Score -	
100% (Statewide Average 75.4%)	
Keystone Science/BiologyAll Student Group Exceeds the Standard Demonstrating	
Growth (Future Ready Index - Fall 2024) Academic Growth Score - 100% (Statewide	
Average 74.7%)	
In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which outperforms	
the Statewide Average of 91.4%. (FRI - Fall 2024)	

### Challenges

Indicator	Comments/Notable Observations
Keystone Mathematics/Algebra: All Student Group Did Not Meet Interim Goal/Improvement Target (Future Ready Index - Fall 2024) - 19.9% Proficient or Advanced (Statewide Average 40.2%)	
Keystone Mathematics/AlgebraAll Student Group Did Not Meet the Standard Demonstrating Growth (Future Ready Index - Fall 2024) 50% (Statewide Average 74.9%)	

# Review of Grade Level(s) and Individual Student Group(s)

### Strengths

Indicator 28% of Black students in grades 3-5 ELA are Proficient/Advanced, which outperforms the state average of 27% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI) Grade Level(s) and/or Student Group(s) Grades 3-5 Black Students.	Comments/Notable Observations
Indicator 32% of Hispanic students in grades 3-5 MATH are Proficient/Advanced, which outperforms the state average of 26% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)  Grade Level(s) and/or Student Group(s)  Grades 3-5 Hispanic Students.	Comments/Notable Observations
Indicator 25% of Black students in grades 3-5 MATH are Proficient/Advanced, which outperforms the state average of 18% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI) Grade Level(s) and/or Student Group(s) Grades 3-5 Black Students.	Comments/Notable Observations

### Challenges

Indicator 39% of Hispanic students on Keystone Literature are Proficient/Advanced, which is below the state average of 46% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI) Grade Level(s) and/or Student Group(s) Hispanic Students	Comments/Notable Observations
Indicator Grade Level(s) and/or Student Group(s)	Comments/Notable Observations
Indicator 20% of ALL students in grades 3-8 MATH are Proficient/Advanced, which is below the state average of 40% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI) Grade Level(s) and/or Student Group(s) ALL students in grades 3-8	Comments/Notable Observations
Indicator 14% of Black students in grades 6-8 ELA are Proficient/Advanced, which is below the state average of 30% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)  Grade Level(s) and/or Student Group(s)  Black students in grades 6-8	Comments/Notable Observations

### **Summary**

### **Strengths**

Review the strengths listed above and copy and paste 2-5 strengths which have had the most impact in improving your most pressing challenges.

Keystone English Language Arts/LiteratureAll Student Group Exceeds the Standard Demonstrating Growth (Future Ready Index - Fall 2024) Academic Growth Score - 100% (Statewide Average 75.4%)

In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which outperforms the Statewide Average of 91.4%. (FRI - Fall 2024)

32% of Hispanic students in grades 3-5 MATH are Proficient/Advanced, which outperforms the state average of 26% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)

### Challenges

Review the challenges listed above and copy and paste 2-5 challenges if improved would have the most impact in achieving your Future Ready PA index targets.

Keystone Mathematics/Algebra: All Student Group Did Not Meet Interim Goal/Improvement Target (Future Ready Index - Fall 2024) - 19.9% Proficient or Advanced (Statewide Average 40.2%)

39% of Hispanic students on Keystone Literature are Proficient/Advanced, which is below the state average of 46% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)

14% of Black students in grades 6-8 ELA are Proficient/Advanced, which is below the state average of 30% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)

### **Local Assessment**

### **English Language Arts**

Data	Comments/Notable Observations
	In ELA, 73% of students demonstrated 'typical' or 'high' growth on the LinkIt Form
	A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024) In ELA, 96% of
	kindergarten students demonstrated 'typical' or 'high' growth on the LinkIt Form A
The LinkIt Benchmark Assessments are a set of online assessments that measure	(BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024) In ELA, 44% of
student growth in ELA, math, science.	6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A
	(BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)In ELA, 46% of
	8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A
	(BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)

## **English Language Arts Summary**

#### **Strengths**

In ELA, 73% of students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

In ELA, 96% of kindergarten students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)

#### Challenges

In ELA, 44% of 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)

In ELA, 46% of 8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)

### **Mathematics**

Data	Comments/Notable Observations
	In Math, 68% of students demonstrated 'typical' or 'high' growth on the LinkIt Form A
	(BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)In Math, 80% of
	7th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A
The LinkIt Benchmark Assessments are a set of online assessments that measure	(BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)In Math, 50% of
student growth in ELA, math, science.	8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A
	(BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)In Math, 57% of
	5th-grade and 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt
	Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

## **Mathematics Summary**

#### **Strengths**

In Math, 68% of students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

In Math, 80% of 7th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

### Challenges

In Math, 50% of 8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

In Math, 57% of 5th-grade and 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)

# Science, Technology, and Engineering Education

Data	Comments/Notable Observations
The LinkIt Benchmark Assessments are a set of online assessments that measure student growth in ELA, math, science.	In Science, 38% of 4th-grade scored proficient or higher on the Form C (MOY) Benchmark - (LinkIt 2023-2024)In Science, 17% of 8th-grade demonstrated a proficiency score of 80% or higher on the Form A Retake (EOY) - (LinkIt 2023-2024)

# Science, Technology, and Engineering Education Summary

### Strengths

In Science, 38% of 4th-grade scored proficient or higher on the Form C (MOY) Benchmark - (LinkIt 2023-2024)

### Challenges

In Science, 17% of 8th-grade demonstrated a proficiency score of 80% or higher on the Form A Retake (EOY) - (LinkIt 2023-2024)

### **Related Academics**

### **Career Readiness**

Data	Comments/Notable Observations
Future Ready Index (Fall 2024) - The Future Ready Index provides a metric to	In Career Standards Benchmark, Pottstown High School scored 95.5%, which is above
determine the performance in a category in comparison to the Statewide Average.	the Statewide Average of 91.4%. (FRI - Fall 2024)
Future Ready Index (Fall 2024) - The Future Ready Index provides a metric to	In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which is above the
determine the performance in a category in comparison to the Statewide Average.	Statewide Average of 91.4%. (FRI - Fall 2024)

### **Career and Technical Education (CTE) Programs**

False Career and Technical Education (CTE) Programs Omit

Data	Comments/Notable Observations
NOCTI - CTE Industry Specific Standardized Test	72% Scored Competent or Advanced (2023-2024 NOCTI)
NOCTI - CTE Industry Specific Standardized Test	26% Scored Advanced (2023-2024 NOCTI)
Industry Based Certifications	72% of CTE students earned PDE Recognized Industry Based Certifications

### **Arts and Humanities**

**True** Arts and Humanities Omit

# **Environment and Ecology**

True Environment and Ecology Omit

# **Family and Consumer Sciences**

True Family and Consumer Sciences Omit

### Health, Safety, and Physical Education

True Health, Safety, and Physical Education Omit

### Social Studies (Civics and Government, Economics, Geography, History)

True Social Studies (Civics and Government, Economics, Geography, History) Omit

### **Articulation Agreements**

True We do not have any articulation agreements because we do not have high school students, or ALL current agreements have been uploaded to other FRCPP plans.

# **Summary**

### **Strengths**

Review the comments and notable observations listed previously and record 2-5 strengths which have had the most impact in improving your most pressing challenges.

In Career Standards Benchmark, Pottstown High School scored 95.5%, which is above the Statewide Average of 91.4%. (FRI - Fall 2024)

In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which is above the Statewide Average of 91.4%. (FRI - Fall 2024)

### Challenges

Review the comments and notable observations listed previously and record 2-5 Challenges which if improved would have the most impact in achieving your Mission and Vision.

In Career Standards Benchmark, 4.5% of Pottstown High School students recorded did not meet the Statewide Performance Standard (FRI - Fall 2024)

In Career Standards Benchmark, 4.6% of ALL students recorded did not meet the Statewide Performance Standard (FRI - Fall 2024)

# **Equity Considerations**

English Learners
False This student group is not a focus in this plan.

Data	Comments/Notable Observations
Future Ready Index (Fall 2024) - The Future Ready Index provides a metric to determine the performance in a category in comparison to the Statewide Average.	15.2% of our ELL met the English Language Proficiency. (FRI - Fall 2024)

## **Students with Disabilities**

**False** This student group is not a focus in this plan.

Data	Comments/Notable Observations
PSSA Achievement - Math (LinkIt Navigator Report - Fall 2024)	SWD achievement in Math for ALL GRADES is 6% with a Statewide Average of 15%. (LinkIt Navigator Report - Fall 2024)
PSSA Achievement - ELA (LinkIt Navigator Report - Fall 2024)	SWD achievement in ELA for ALL GRADES is 5% with a Statewide Average of 19%. (LinkIt Navigator Report - Fall 2024)

# **Students Considered Economically Disadvantaged**

**False** This student group is not a focus in this plan.

Data	Comments/Notable Observations
PSSA Achievement - Math (LinkIt Navigator Report - Fall 2024)	EconDis achievement in Math for ALL GRADES is 18% with a Statewide Average of 25%. (LinkIt Navigator Report - Fall 2024)
PSSA Achievement - ELA (LinkIt Navigator Report - Fall 2024)	EconDis achievement in ELA for ALL GRADES is 25% with a Statewide Average of 38%. (LinkIt Navigator Report - Fall 2024)

Student Groups by Race/Ethnicity
False This student group is not a focus in this plan.

Student Groups	Comments/Notable Observations
	Students who are black had an achievement in ELA for ALL GRADES at 21% with a
	Statewide Average of 28%. (LinkIt Navigator Report - Fall 2024)Students who are
Black	black had an achievement in Math for ALL GRADES at 13% with a Statewide Average
	of 14% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)Students who are
	black in grades 3-5 outperformed the ELA state average of 27% with a score of 28%

(proficient/advanced) . (LinkIt Navigator Report - Fall 2024)Students who are black in grades 3-5 outperformed the Math state average of 18% with a score of 25% (proficient/advanced) . (LinkIt Navigator Report - Fall 2024)Students who are black outperformed the Literature Keystone state average of 42% with a score of 43%
(proficient/advanced) . (LinkIt Navigator Report - Fall 2024)

# **Summary**

### **Strengths**

Review the comments and notable observations listed previously and record the 2-5 strengths which have had the most impact in improving your most pressing challenges.

Students who are black in grades 3-5 outperformed the ELA state average of 27% with a score of 28% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)

Students who are black in grades 3-5 outperformed the Math state average of 18% with a score of 25% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)

Students who are black outperformed the Literature Keystone state average of 42% with a score of 43% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)

#### Challenges

Review the comments and notable observations listed previously and record the 2-5 Challenges which if improved would have the most impact in achieving your Mission and Vision.

SWD achievement in Math for ALL GRADES is 6% with a Statewide Average of 15%. (LinkIt Navigator Report - Fall 2024)

EconDis achievement in Math for ALL GRADES is 18% with a Statewide Average of 25%. (LinkIt Navigator Report - Fall 2024)

EconDis achievement in ELA for ALL GRADES is 25% with a Statewide Average of 38%. (LinkIt Navigator Report - Fall 2024)

# **Designated Schools**

#### **Pottstown MS**

Priority Challenge	Comments and Notable Observations
Align curricular materials and lesson plans to the PA Standards	If we provide engaging standards-based instruction and targeted intervention for academic and non-academic barriers then students will increase their academic engagement time and show growth across all academic areas.
Foster a culture of high expectations for success for all students, educators, families, and community members	If teachers use data to monitor student progress in a variety of ways and include students in monitoring their learning then teachers can change instructional practices and tailor instruction to student needs.
Use multiple professional learning designs to support the learning needs of staff	If we strategically plan and provide professional learning opportunities for teachers that includes modeling, evidence-based curriculum, instruction and assessment strategies to support student learning, then teachers will have clarity on expectations for implementation and improve fidelity to meet instructional goals.

#### **Pottstown SHS**

Priority Challenge	Comments and Notable Observations
Growth measures in Algebra and Literature for students with disabilities is a challenge.	We need to provide more supports in our regular education classrooms for students with disabilities.
Proficiency in Algebra, Literature, and Biology across all student groups is a challenge.	We need to close the skill gaps that students come to us with so that we grow them enough to reach proficiency.
We need to get to a level of consistency where our career evidence percentages are happening year after year.	We need to build structures to allow career evidence success to become automatic.
30 of our 39 instances of Out of School Suspension were for fighting and involved Black students.	We need to address conflict with students before it becomes a fight while providing positive mentors for students who fight.

#### **Systemic LEA Challenges**

PSSA performance data shows that the overall student scores are below the state average. PSSA assessment data is used to make educational decisions about an individual student, but also serves as an indicator for the success of a school and school district. Data helps schools pinpoint specific needs of the students so they can implement plans to close those gaps and improve student outcomes. Because PSSA is given in all schools, scores can also be aggregated to provide a basis for comparing schools and districts, with the expectation that schools and districts should be held accountable for their students' performance on these assessments. However, PSSA data should not be used as the sole metric for evaluating a school or district's overall quality. There are many other important factors to consider when judging a school's effectiveness, including the school's culture, the quality of teachers and staff, and school leadership. In the case of Pottstown SHS, the Keystone achievement data indicates that students at this school are scoring below the state average. In order for this school to reach the state average, a strong intervention approach is needed.

One of the primary challenges affecting the student population at Pottstown Middle School is low student attendance, which is below the state average.

Common Assessments to determine regular academic growth

# **Supplemental LEA Plans**

Programs and Plans	Comments/Notable Observations
Special Education Plan	The Special Education Plan will include the implementation of MTSS. This will
	improve data-driven decision making by allowing us to better align evidence-based
	resources with the needs of our students.
	The Pottstown School District Title I program has been designed to close the
Title 1 Program	achievement gap of our students who are not demonstrating mastery of core literacy
	concepts.
	The student service plan outlined here represents an extremely valuable initiative for
	the school. The goals and action steps detailed within are very comprehensive. As such,
	there is good reason to believe that this plan will positively affect the school
Student Services	environment. The plan is well-rounded in its consideration of topics that impact
	students and schools. These topics include, but are not limited to, school-wide positive
	behavioral programs, conflict resolution, safe2say, and counseling services for all
	students. Perhaps the greatest strength of this plan is that its success will be accurately
	measured by quantifiable results.
K-12 Guidance Plan (339 Plan)	Naviance is carefully monitored for compliance with the 339 Plan by a variety of staff
,	members, including counselors, the librarian, and the Director of Student Services.
	The district has implemented a 1-to-1 Chromebook initiative in which every student
Technology Plan	has been issued a Chromebook. To ensure the sustainability of the plan, there is a
	4-year replacement cycle in which the devices in grades 1, 5, and 9 will be replaced.
	The English Language Development program is structured to encompass three steps:
	student qualification, participation, and program exit. Flashlight360 was also
English Language Development Programs	implemented to benchmark students to determine performance levels and progress,
	while the information is also synced with LinkIt, our student performance data system,
	to allow for efficient metrics access.

#### **Strengths**

Review the comments and notable observations listed and record those which have had the most impact in improving your most pressing challenges.

The school district will use data-driven decisions to improve core instruction and intervention. We use MTSS to align resources to meet the needs of the students and improve student achievement.

### **Challenges**

Review the comments and notable observations listed previously and record the 2-5 challenges which if improved would have the most impact in achieving your Mission and Vision.

To achieve the Mission and Vision, the school district relies heavily on Federal Funds. While those funds offset the cost to have Reading Specialists and other members of the Title I team, more students qualify for a high level of support than can be addressed with the staffing and funding limitations.

The Special Education Plan includes the implementation of MTSS. This will lead to improvements in data-driven decision making, which will help us align evidence-based resources with our students' needs more closely. We expect that the MTSS process will allow us to improve the accuracy of the identification of students requiring special education services.

# Conditions for Leadership, Teaching, and Learning

# **Empower Leadership for District Continuous Improvement**

Foster a vision and culture of high expectations for success for all students, educators, and families	Operational
Establish and maintain a focused system for continuous improvement and ensure organizational coherence	Exemplary
Engage in meaningful two-way communication with stakeholders to sustain shared responsibility for student learning across the district	Operational

# **Focus on Continuous Improvement of Instruction**

Ensure effective, standards-aligned curriculum and assessment	Operational
Support schools in implementing evidence-based instructional strategies and programs to ensure all students have access to rigorous, standards-aligned instruction	Operational
Build the capacity of central office and school administrators as instructional leaders to effectively monitor, supervise, and support high quality teaching and learning	Operational

### Provide Student-Centered Supports so That All Students are Ready to Learn

Coordinate and monitor supports aligned with students' and families' needs	Operational
Partner with local businesses, community organizations, and other agencies to meet the needs of the district	Operational

# **Implement Data-Driven Human Capital Strategies**

Recruit and retain fully credentialed, experienced and high-quality leaders and teachers	Operational
Support the development and professional learning of central office and school-based staff in alignment with district and school mission, vision, goals, and priorities	Operational

### Organize and Allocate Resources and Services Strategically and Equitably

Organization that I into the organization of t	
Allocate resources, including money, staff, professional learning, materials, and support to schools based on the analysis of a variety of data	Emerging
Coordinate fiscal resources from local, state, and federal programs to achieve the district's goals and priorities	Operational

### **Summary**

### Strengths

With your vision and goals in mind, identify and record which essential practices are currently Operational or Exemplary and could be leveraged to improve your most pressing concerns.

We have orchestrated our professional development sessions around data review and instructional planning with ongoing support provided within grade level / department meetings.

We have created a ZERO Based PSD Curriculum Structure within the elementary grade levels to ensure the effectiveness of priorities.

We have implemented research based curriculum resources aligned to the needs of our students.

We have implemented a K-8 Benchmarking System in Math/ELA four times per year to monitor progress towards grade level standards in all grade levels.

### Challenges

With your vision and goals in mind, identify and record which essential practices that are currently Not Yet Evident or Emerging, that if improved, would greatly impact your progress in achieving your mission and vision.

Although financial resources were significantly increased to allow for the growth of programs and expand curriculum resources, the district experiences funding inequities which limits the growth and sustainability of new initiatives / resources.

# **Summary of Strengths and Challenges from the Needs Assessment**

# **Strengths**

Examine the Summary of Strengths. Identify the strengths that are most positively contributing to achievement of your mission and vision. Check the box to the right of these identified strength(s).

Strength	Check for Consideration in Plan
Keystone English Language Arts/LiteratureAll Student Group Exceeds the Standard Demonstrating Growth (Future Ready Index - Fall 2024) Academic Growth Score -	True
100% (Statewide Average 75.4%)	
In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which outperforms	True
the Statewide Average of 91.4%. (FRI - Fall 2024)  32% of Hispanic students in grades 3-5 MATH are Proficient/Advanced, which	
outperforms the state average of 26% (LinkIt Navigator Report - Fall 2024: Since	False
grade level data not available in FRI)	Tuise
In ELA, 73% of students demonstrated 'typical' or 'high' growth on the LinkIt Form	False
A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	raise
In ELA, 96% of kindergarten students demonstrated 'typical' or 'high' growth on the	True
LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)  In Math, 68% of students demonstrated 'typical' or 'high' growth on the LinkIt Form A	
(BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	True
In Math, 80% of 7th-grade students demonstrated 'typical' or 'high' growth on the	False
LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	1 4150
The school district will use data-driven decisions to improve core instruction and	
intervention. We use MTSS to align resources to meet the needs of the students and improve student achievement.	False
In Science, 38% of 4th-grade scored proficient or higher on the Form C (MOY)	
Benchmark - (LinkIt 2023-2024)	False
In Career Standards Benchmark, Pottstown High School scored 95.5%, which is above	False
the Statewide Average of 91.4%. (FRI - Fall 2024)	1 4150
In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which is above the	False
Statewide Average of 91.4%. (FRI - Fall 2024) Students who are black in grades 3-5 outperformed the ELA state average of 27% with	
a score of 28% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)	False
Students who are black in grades 3-5 outperformed the Math state average of 18% with	False
a score of 25% (proficient/advanced) . (LinkIt Navigator Report - Fall 2024)	1 4150
Students who are black outperformed the Literature Keystone state average of 42% with a score of 42% (proficient/advanced). (Linklt Navigator Report Fall 2024)	False
with a score of 43% (proficient/advanced). (LinkIt Navigator Report - Fall 2024)  We have orchestrated our professional development sessions around data review and	
instructional planning with ongoing support provided within grade level / department	True
meetings.	
We have created a ZERO Based PSD Curriculum Structure within the elementary grade	False
levels to ensure the effectiveness of priorities.	1 4150
We have implemented research based curriculum resources aligned to the needs of our	True
students.	

We have implemented a K-8 Benchmarking System in Math/ELA four times per year to monitor progress towards grade level standards in all grade levels.	True
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# **Challenges**

Examine the Summary of Challenges. Identify the challenges which are most pressing at this time for your District and if improved would have the most pronounced impact in achieving your mission and vision. Check the box to the right of these identified challenge(s).

achieving your mission and vision. Check the box to the right of these identified challenge(s).		
Strength	Check for Consideration in Plan	
Keystone Mathematics/Algebra: All Student Group Did Not Meet Interim Goal/Improvement Target (Future Ready Index - Fall 2024) - 19.9% Proficient or Advanced (Statewide Average 40.2%)	True	
39% of Hispanic students on Keystone Literature are Proficient/Advanced, which is below the state average of 46% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)	True	
14% of Black students in grades 6-8 ELA are Proficient/Advanced, which is below the state average of 30% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)	True	
In ELA, 44% of 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)	False	
In ELA, 46% of 8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)	False	
In Math, 50% of 8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	True	
In Math, 57% of 5th-grade and 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	True	
To achieve the Mission and Vision, the school district relies heavily on Federal Funds. While those funds offset the cost to have Reading Specialists and other members of the Title I team, more students qualify for a high level of support than can be addressed with the staffing and funding limitations.	False	
The Special Education Plan includes the implementation of MTSS. This will lead to improvements in data-driven decision making, which will help us align evidence-based resources with our students' needs more closely. We expect that the MTSS process will allow us to improve the accuracy of the identification of students requiring special education services.	False	
In Science, 17% of 8th-grade demonstrated a proficiency score of 80% or higher on the Form A Retake (EOY) - (LinkIt 2023-2024)	True	
In Career Standards Benchmark, 4.5% of Pottstown High School students recorded did not meet the Statewide Performance Standard (FRI - Fall 2024)	False	
In Career Standards Benchmark, 4.6% of ALL students recorded did not meet the Statewide Performance Standard (FRI - Fall 2024)	False	
SWD achievement in Math for ALL GRADES is 6% with a Statewide Average of 15%. (LinkIt Navigator Report - Fall 2024)	True	
EconDis achievement in Math for ALL GRADES is 18% with a Statewide Average of 25%. (LinkIt Navigator Report - Fall 2024)	False	

EconDis achievement in ELA for ALL GRADES is 25% with a Statewide Average of 38%. (LinkIt Navigator Report - Fall 2024)	True
Although financial resources were significantly increased to allow for the growth of	
programs and expand curriculum resources, the district experiences funding inequities	False
which limits the growth and sustainability of new initiatives / resources.	

# **Most Notable Observations/Patterns**

In the space provided, record any of the comments and notable observations made as your team worked through the needs assessment that stand out as important to the challenge(s) you checked for consideration in your comprehensive plan.

# **Analyzing (Strengths and Challenges)**

**Analyzing Challenges** 

Analyzing Challenges	Discussion Points	Check for Priority
In Math, 50% of 8th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)		False
In Math, 57% of 5th-grade and 6th-grade students demonstrated 'typical' or 'high' growth on the LinkIt Form A (BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)		False
In Science, 17% of 8th-grade demonstrated a proficiency score of 80% or higher on the Form A Retake (EOY) - (LinkIt 2023-2024)		False
SWD achievement in Math for ALL GRADES is 6% with a Statewide Average of 15%. (LinkIt Navigator Report - Fall 2024)		True
EconDis achievement in ELA for ALL GRADES is 25% with a Statewide Average of 38%. (LinkIt Navigator Report - Fall 2024)		True
Keystone Mathematics/Algebra: All Student Group Did Not Meet Interim Goal/Improvement Target (Future Ready Index - Fall 2024) - 19.9% Proficient or Advanced (Statewide Average 40.2%)		True
39% of Hispanic students on Keystone Literature are Proficient/Advanced, which is below the state average of 46% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)		False
14% of Black students in grades 6-8 ELA are Proficient/Advanced, which is below the state average of 30% (LinkIt Navigator Report - Fall 2024: Since grade level data not available in FRI)		True

**Analyzing Strengths** 

Analyzing Strengths	Discussion Points
In ELA, 96% of kindergarten students demonstrated 'typical' or 'high' growth on the	
LinkIt Form A (BOY) to Form A Retake (EOY) comparison. (LinkIt 2023-2024)	
In Math, 68% of students demonstrated 'typical' or 'high' growth on the LinkIt Form A	
(BOY) to Form A Retake (EOY) comparison.(LinkIt 2023-2024)	
Keystone English Language Arts/LiteratureAll Student Group Exceeds the Standard	
Demonstrating Growth (Future Ready Index - Fall 2024) Academic Growth Score -	
100% (Statewide Average 75.4%)	
In Career Standards Benchmark, ALL STUDENTS scored 95.4%, which outperforms	
the Statewide Average of 91.4%. (FRI - Fall 2024)	

We have orchestrated our professional development sessions around data review and	
instructional planning with ongoing support provided within grade level / department	
meetings.	
We have implemented research based curriculum resources aligned to the needs of our	
students.	
We have implemented a K-8 Benchmarking System in Math/ELA four times per year	
to monitor progress towards grade level standards in all grade levels.	

# **Priority Challenges**

Analyzing Priority Challenges	Priority Statements
	The increased alignment of students' needs with the demands of grade-level standards will result in all students with disabilities increasing their performance levels in math.
	If we are able to improve our early literacy instruction to meet the needs of students who are from low-income households, we will better meet the needs of students overall.
	If we improve our curriculum alignment and develop better common standards-based assessments in Algebra I, we can improve student performance in Math at the high school level.
	We believe that implementing a benchmark tool to monitor student progress in all grade levels and increasing student access to culturally relevant research-based curriculum resources will improve responsiveness to the New Middle School ELA curriculum resource in grades 6–8.

# **Goal Setting**

Priority: If we are able to improve our early literacy instruction to meet the needs of students who are from low-income households, we will better meet the needs of students overall.

nouseholds, we will better meet the needs of students over an.			
Outcome Category			
English Language Growth and Attainment			
Measurable Goal Statement (Smart Goal)			
By the Spring of 2027, 40% of Economically Disadvantaged students will meet grade level standards in ELA by increasing 5% annually on PSSA. (Baseline 25% with Statewide			
Average of 38%)			
Measurable Goal Nickname (35 Character Max)			
ELA Achievement - Economically Disadvantaged Students			
Target Year 1	Target Year 2	Target Year 3	
By the Spring of 2025, 30% of Economically	By the Spring of 2026, 35% of Economically	By the Spring of 2027, 40% of Economically	
Disadvantaged students will meet grade level standards	Disadvantaged students will meet grade level standards	Disadvantaged students will meet grade level standards	
in ELA by increasing 5% annually on PSSA. (Baseline in ELA by increasing 5% annually on PSSA. (Baseline in ELA by increasing 5% annually on PSSA. (Baseline in ELA by increasing 5% annually on PSSA.)			
25% with Statewide Average of 38%)	25% with Statewide Average of 38%)	25% with Statewide Average of 38%)	

Priority: If we improve our curriculum alignment and develop better common standards-based assessments in Algebra I, we can improve student performance in Math at the high school level.

Outcome Category					
Mathematics					
Measurable Goal Statement (Smart Goal)					
By the Spring of 2027, 35% of Algebra I students will mee	et standards in MATH by increasing 5% annually on Keyston	ne. (Baseline 19.9% with Statewide Average of 40.2%)			
Measurable Goal Nickname (35 Character Max)					
Math Achievement - Keystone Math: Algebra I					
Target Year 1	Target Year 2	Target Year 3			
By the Spring of 2025, 25% of Algebra I students will	By the Spring of 2026, 30% of Algebra I students will	By the Spring of 2027, 35% of Algebra I students will			
meet standards in MATH by increasing 5% annually on meet standards in					
Keystone. (Baseline 19.9% with Statewide Average of	Keystone. (Baseline 19.9% with Statewide Average of	Keystone. (Baseline 19.9% with Statewide Average of			
40.2%)	40.2%)	40.2%)			

Priority: We believe that implementing a benchmark tool to monitor student progress in all grade levels and increasing student access to culturally relevant research-based curriculum resources will improve responsiveness to the New Middle School ELA curriculum resource in grades 6–8.

Outcome Category						
English Language Arts	English Language Arts					
Measurable Goal Statement (Smart Goal)	Measurable Goal Statement (Smart Goal)					
By the Spring of 2027, 29% of Grade 6-8 Black students w	vill meet standards in ELA by increasing 5% annually on PS	SA. (Baseline 14% with Statewide Average of 30%)				
Measurable Goal Nickname (35 Character Max)						
ELA Achievement - Grades 6-8 Black Students						
Target Year 1	Target Year 2	Target Year 3				
By the Spring of 2025, 19% of Grade 6-8 Black students	By the Spring of 2027, 24% of Grade 6-8 Black students	By the Spring of 2027, 29% of Grade 6-8 Black students				
will meet standards in ELA by increasing 5% annually	will meet standards in ELA by increasing 5% annually	will meet standards in ELA by increasing 5% annually				

on PSSA. (Baseline 14% with Statewide Average of	on PSSA. (Baseline 14% with Statewide Average of	on PSSA. (Baseline 14% with Statewide Average of
30%)	30%)	30%)

Priority: The increased alignment of students' needs with the demands of grade-level standards will result in all students with disabilities increasing their performance levels in math.

disabilities increasing their performance le	evels in math.				
Outcome Category					
Mathematics					
Measurable Goal Statement (Smart Goal)					
By the Spring of 2027, 21% of all students with disabilities	s will meet standards in Math by increasing 5% annually on	PSSA. (Baseline 6% with Statewide Average of 15%)			
Measurable Goal Nickname (35 Character Max)					
Math Achievement - Students with Disabilities					
Target Year 1	Target Year 2	Target Year 3			
By the Spring of 2025, 11% of all students with	By the Spring of 2027, 16% of all students with	By the Spring of 2027, 21% of all students with			
disabilities will meet standards in Math by increasing 5% disabilities will meet standards in Math by increasing 5% disabilities will meet standards in Math by increasing 5%					
annually on PSSA. (Baseline 6% with Statewide Average	annually on PSSA. (Baseline 6% with Statewide Average	annually on PSSA. (Baseline 6% with Statewide Average			
of 15%)	of 15%)	of 15%)			

# **Action Plan**

### **Measurable Goals**

ELA Achievement - Economically Disadvantaged Students	Math Achievement - Keystone Math: Algebra I
ELA Achievement - Grades 6-8 Black Students	Math Achievement - Students with Disabilities

## **Action Plan For: Common Benchmark Assessments**

### Measurable Goals:

- By the Spring of 2027, 40% of Economically Disadvantaged students will meet grade level standards in ELA by increasing 5% annually on PSSA. (Baseline 25% with Statewide Average of 38%)
- By the Spring of 2027, 21% of all students with disabilities will meet standards in Math by increasing 5% annually on PSSA. (Baseline 6% with Statewide Average of 15%)
- By the Spring of 2027, 29% of Grade 6-8 Black students will meet standards in ELA by increasing 5% annually on PSSA. (Baseline 14% with Statewide Average of 30%)

Action Step		Anticipated Start/Completion Date	
Incorporate Benchmark Assessments in ELA and Math K-8.		2024-08-19	2027-06-04
Lead Person/Position	Material/Resources/Supports Needed	PD Step?	Com Step?
Ryan Oxenford, Director of Curriculum	Benchmarking Tools aligned to State	Voc	Vog
and Educational Programs	Standards	Yes	Yes

Anticipated Output	Monitoring/Evaluation (People, Frequency, and Method)
Improved awareness of student performance on grade level standards.	Director of Curriculum and Educational Programs, Building Principals, MTSS Coaches, Department Chairs, Grade Level FacilitatorsMonthly / QuarterlyVital Sign Meetings

# **Professional Development**

# **Professional Development Action Steps**

Evidence-based Strategy	Action Steps
Common Benchmark Assessments	Incorporate Benchmark Assessments in ELA and Math K-8.

# **Data Review / Instructional Planning District Wide In-Service**

Action Step				
Incorporate Benchmark Assessments in ELA and Mar	• Incorporate Benchmark Assessments in ELA and Math K-8.			
Audience				
Regular Education Teachers				
Topics to be Included				
Students performance on grade level standards				
Evidence of Learning				
Teachers submit hard copy documents to building level administrators for review. Determinations are made for future support based on both evidence of teacher planning and				
student performance trends.				
Lead Person/Position       Anticipated Start       Anticipated Completion				
Ryan Oxenford, Director of Curriculum and Educational Programs	2024-08-19	2027-06-04		

# **Learning Format**

Type of Activities	Frequency	
Inservice day	4 times per year	
Observation and Practice Framework Met in this Plan		
This Step Meets the Requirements of State Required Trainings		

# **Communications Activities**

Data Review / Instruc	ctional Planning				
Action Step	Audience	Topics to be Included	Type of Communication	Anticipated Timeline Start Date	Anticipated Timeline Completion Date
	Regular Education Teachers	How to identify focus points within available student data and plan for effective and efficient instruction.	Director of Curriculum, Building Principals, MTSS Coaches	08/19/2024	06/04/2027
Communications	•				•
Type of Communication		Frequency			
Email		1 week before In-Service			

A	D	prov	vals	&	Signatures	5
	_					

Uploaded Files	

Chief School Administrator	Date